

## RTU Course "Leadership"

## 01B00 Riga Business School

## General data

| Code  | PBM456  |
|---|---|
| Course title  | Leadership  |
| Course status in the programme  | Compulsory/Courses of Limited Choice  |
| Responsible instructor  | Claudio Andres Rivera   |
| Volume of the course: parts and credits points                        | 1 part, 4.5 credits   |
| Language of instruction   | LV, EN  |
| Annotation  | This course will provide students the opportunity to study in detail the theoretical and practical approaches to leadership. Skilled leadership in this environment demands the ability to integrate soft human elements with hard business actions to create a business future profitable for all stakeholders.  The specific learning objectives in this course are:  (1) To develop a practical knowledge of the theories and principles of leadership.  (2) To strengthen your self-management skills.  (3) To analyse and practice the interpersonal skills leaders use to get people to individually and collectively accept direct responsibility for creating and improving their own circumstances. Includes developing practical skills in communication, motivation, persuasion, and directing team dynamics from the perspective of a leader. |
| Goals and objectives of the course in terms of competences and skills | This class is designed to provide students the opportunity to study in detail the theoretical and practical approaches to leadership  |
| Structure and tasks of independent studies                            | Quizzes, case studies, homeworks, literature review, presentations, final exam  |
| Recommended literature  | Level Three Leadership, fourth edition, James G. Clawson.   |
| Course prerequisites  | Bachelor degree and knowledge in Behavior and Organizational Concepts for Managemen   |

## Course contents

| Content                       |        |                  | Full- and part-time intramural studies |                  | Part time extramural studies |  |
|-------------------------------|--------|------------------|--|------------------|------------------------------|--|
|                               |        | Contact<br>Hours | Indep.<br>work                         | Contact<br>Hours | Indep.<br>work               |  |
| Effective Leadership          |        | 5                | 12                                     | 0                | 0                            |  |
| Levels of Leadership          |        | 5                | 12                                     | 0                | 0                            |  |
| Strategic Thinking            |        | 6                | 12                                     | 0                | 0                            |  |
| Power and Leadership          |        | 5                | 12                                     | 0                | 0                            |  |
| Leading Organizational Design |        | 5                | 12                                     | 0                | 0                            |  |
| The REB Model                 |        | 5                | 12                                     | 0                | 0                            |  |
| Leading Teams                 |        | 5                | 12                                     | 0                | 0                            |  |
|                               | Total: | 36               | 84                                     | 0                | 0                            |  |

Learning outcomes and assessment

| Learning outcomes  | Assessment methods   |
|--|--|
| Able to discuss leading change and organizational transformation   | Quizzes, case studies, homeworks, literature review, presentations, final exam |
| Able to employ change management skills  | Quizzes, case studies, homeworks, literature review, presentations, final exam |
| Able to analyze and practice the interpersonal and strategic skills leaders use to get people to individually and collectively accept direct responsibility for creating and improving their own circumstances | Quizzes, case studies, homeworks, literature review, presentations, final exam |

Evaluation criteria of study results

| Criterion                            | %   |
|--------------------------------------|-----|
| Individual assignments               | 65  |
| Reflective essay                     | 20  |
| Personal leadership development plan | 15  |
| Total:                               | 100 |

Study subject structure

| Par | t CP | Hours    |           |      |      | Tests |      |
|-----|------|----------|-----------|------|------|-------|------|
|     |      | Lectures | Practical | Lab. | Test | Exam  | Work |
| 1.  | 4.5  | 2.0      | 1.0       | 0.0  |      | *     |      |